

June 30, 2025

Management Meet Update

Change in Estimates | Target | Reco

Change in Estimates

	Cur	rent	Pre	vious
	FY26E	FY27E	FY26E	FY27E
Rating	В	UY	В	UY
Target Price	7	25	7	25
Sales (Rs. m)	38,723	48,376	38,723	48,376
% Chng.	-	-		
EBITDA (Rs. m)	9,470	12,340	9,470	12,340
% Chng.	-	-		
EPS (Rs.)	10.6	14.7	10.6	14.7
% Chng.	-	-		

Key Financials - Consolidated

Y/e Mar	FY24	FY25	FY26E	FY27E
Sales (Rs. m)	24,981	30,351	38,723	48,376
EBITDA (Rs. m)	6,373	7,829	9,470	12,340
Margin (%)	25.5	25.8	24.5	25.5
PAT (Rs. m)	3,101	3,737	4,250	5,874
EPS (Rs.)	7.7	9.3	10.6	14.7
Gr. (%)	(3.6)	20.5	13.7	38.2
DPS (Rs.)	-	-	-	-
Yield (%)	-	-	-	-
RoE (%)	17.7	18.8	18.1	20.6
RoCE (%)	19.3	17.5	17.0	20.5
EV/Sales (x)	11.0	9.3	7.3	5.8
EV/EBITDA (x)	43.2	36.2	30.0	22.9
PE (x)	85.6	71.0	62.5	45.2
P/BV (x)	14.5	12.4	10.4	8.4

Key Data	KRII.BO KIMS IN
52-W High / Low	Rs.708 / Rs.404
Sensex / Nifty	84,059 / 25,638
Market Cap	Rs.265bn/ \$ 3,105m
Shares Outstanding	400m
3M Avg. Daily Value	Rs.435.01m

Shareholding Pattern (%)

Promoter's	38.82
Foreign	15.45
Domestic Institution	31.95
Public & Others	13.78
Promoter Pledge (Rs bn)	1.24

Stock Performance (%)

	1M	6M	12M
Absolute	1.4	11.4	57.7
Relative	(1.6)	4.3	48.7

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Krishna Institute of Medical Sciences (KIMS IN)

Rating: BUY | CMP: Rs663 | TP: Rs725

New clusters to drive the next leg of growth

We visited KIMS' newly commissioned 300-bed Thane hospital and met the management. We expect the unit to ramp up rapidly given its strategic location and the lack of large hospitals in and around Thane micro market. The management indicated that KIMS will continue to grow at double digits despite new bed additions. The company is on track to commercialize greenfield expansions in Bengaluru markets by Q2FY26. Further, new leadership team hiring across Karnataka and Kerala provides comfort for faster ramp-up in these clusters.

Given its lean cost structure and partnership with local doctors/ leadership outside Andhra Pradesh (AP) and Telangana, the management remains confident of achieving faster breakeven and +25% OPM across Maharashtra, Karnataka and Kerala clusters over the next 4-5 years. We expect 26% EBITDA CAGR over FY25-27E with healthy return ratios of ~21%. Maintain 'BUY rating with TP of Rs725/share based on 27x FY27E EV/EBITDA. Delay in breakeven of new units will be a key risk to our call.

- Foray into high-potential MMR healthcare market: KIMS has recently commissioned its 300-bedded flagship unit spread across ~0.25msf of constructed area in Thane in May'25, marking a calibrated foray into the highpotential MMR market. About 100 beds are operational (40% occupancy), and the balance will be added in the next 12-15 months as occupancy scales up. Furthermore, KIMS can utilize the additional available FSI to increase bed capacity by 100 with incremental capex of Rs1.2–1.5bn.
- Thane is an attractive healthcare micro market: KIMS' Thane unit is strategically located in Hiranandani Estate, in a dense, affluent residentialcommercial corridor, with an addressable population of ~3mn within a 10km radius and proximity to key commercial hubs (TCS, IDFC, Bayer, WeWork, etc.). Thane's hospital ecosystem is highly fragmented, primarily comprising trust-based hospitals like Bethany and standalone players like Horizon and Tieten Medicity, which together account for ~550 beds. In contrast, corporate providers such as JLHL, FORH and APHS together account for only ~1,150 beds, highlighting a significant supply gap. Despite being a high-density urban zone, Thane exhibits undersupply in quality healthcare infrastructure with ~1.9 beds per 1,000 population, much lower than WHO standards.
- Thane unit acquisition at less than Rs20mn/bed: KIMS has incurred Rs5.9bn
 to commercialize 300 beds in Thane unit, which includes land cost of Rs2.9bn.
 Further capex to the tune of Rs1.2-1.5bn will be required to commercialize
 additional 100 beds. This translates into acquisition cost of less than
 Rs20mn/bed including land, which is reasonable given the attractive location.
- Expect breakeven of Thane unit by Q4FY26: KIMS is in the process of hiring more doctors over the next 1-2months across cardiac, onco, etc., which will lead to diversification of the specialty mix and help improve occupancy. Further, the payor mix is largely cash, but as Thane unit gets empaneled with various insurance players over the next 4-6 months, volumes will ramp up. The



management cited that Thane unit will break even at Rs110mn revenue/month. Overall, we expect Rs1bn and Rs2.2bn of revenue from Thane unit in FY26E and FY27E, respectively, with a high single-digit EBITDA margin in FY27.

- 2,500 beds planned in each new cluster: The management is looking at replicating the AP and Telangana model in Maharashtra, Karnataka and Kerala and will continue to explore various micro markets across these clusters. The management plans +2,500 beds in each cluster over the next 3-4 years. In the near term, KIMS will focus more on the asset light model for expansion and plans to increase its stake in these assets at 10-11x trailing EBITDA once balance sheet improves.
- Telangana cluster: KIMS has ~1,800 beds, including Sunshine units, in Telangana cluster with occupancy of ~61% in FY25. The company is leveraging its strong brand recognition in Telangana and will continue to add subspecialties. Further, the company has invested in new age medical equipment like Gamma Knife and robotic systems at competitive pricing to balance affordability and profitability. This will help attract high-end medical cases and improve IP volumes, translating into higher ARPOBs. Over the next 2 years, Telangana cluster will see 500-bed expansion at Kondapur along with likely O&M expansion in certain micro markets such as Banjara Hills. As per the management, monthly run-rate from Telangana cluster should increase from Rs1.8bn/month to +Rs3bn/month over the next 5-6 years aided by bed expansion, offering of more sub-specialties, and occupancy ramp-up in Sunshine units.
- AP cluster: KIMS has a strong presence in AP, covering 7 districts and generating ~Rs8bn of revenue annually with a total bed capacity of 2,214. The company enjoys 68% occupancy with ARPOB of Rs20k/day and OPM of 24-25%. Focus is on adding oncology and mother-child specialties across units. The company will be adding 770 beds (~35% bed addition) over FY25-27E across AP cluster, through a combination of greenfield and brownfield expansions. The recent bed addition in Vizag has significant potential to scale up from current monthly revenue run-rate of Rs60-70mn to Rs150-200mn, aided by higher occupancy and ARPOB. The management expects monthly run-rate from AP cluster to increase from Rs800mn/month to +Rs2.5bn/month over the next 5-7 years aided by bed expansion, offering of oncology across units, and occupancy ramp-up in existing units.
- Karnataka and Kerala clusters: KIMS is aggressively expanding in Karnataka (Bengaluru) and Kerala markets with a target of 2,500 beds in each over the next 4-5 years. New leadership team hiring across these clusters provides comfort for faster ramp-up. In FY26, 2 greenfield projects with a total of ~800 beds in Bengaluru and 600 beds in Kerala, acquired through O&M, will be operationalized. Kerala cluster will continue to have a better payor mix with higher cash + international. The management believes both clusters will achieve a faster breakeven at the unit level given the strong team being hired and their strategic location.
- Financials: We expect 26% revenue CAGR over FY25-27E aided by bed expansion, improving occupancy across existing units, and steady ARPOB growth. We have factored in Rs180-200mn loss at each unit at EBITDA level for the first year across Thane and 2 Bengaluru units. Further, the recent

addition of units across Vizag and Kerala clusters will add ~Rs1bn of EBITDA in FY27, which will help offset loss from new units that will be operationalized in FY26. Overall, we expect EBITDA to clock 26% CAGR over FY25-27E to reach Rs12.3bn. The management has guided for peak net debt/EBITDA of 2.5x and peak net debt of Rs20-22bn.

Exhibit 1: Cluster-wise operational details

Clusters	FY23	FY24	FY25
Telangana (incl. Sunshine)			
Bed Capacity (#)	1,727	1,727	1,797
Operational Census Beds (#)	1,324	1,324	1,394
Occupancy (%)	62.4	64.1	61.0
ARPOB (Rs per day)	51,000	53,246	63,650
Revenues (Rs mn)	15,400	16,572	19,711
EBITDA (Rs mn)	4,788	4,778	6,062
EBITDA margins (%)	31.1	28.8	30.8
AP			
Bed Capacity (#)	1,879	1,914	2,214
Operational Census Beds (#)	1,441	1,470	1,641
Occupancy (%)	76.8	78.5	66.5
ARPOB (Rs per day)	14,687	15,996	21,130
Revenues (Rs mn)	5,952	6,775	8,180
EBITDA (Rs mn)	1,445	1,506	1,962
EBITDA margins (%)	24.3	22.2	24.2
Maharashtra			
Bed Capacity (#)	334	334	659
Operational Census Beds (#)	195	195	545
Occupancy (%)	70.3	74.4	38.2
ARPOB (Rs per day)	29,597	33,782	32,052
Revenues (Rs mn)	884	1,796	2,365
EBITDA (Rs mn)	66	250	221
EBITDA margins (%)	7.5	13.9	9.3
Kerala			
Bed Capacity (#)			509
Operational Census Beds (#)			344
Occupancy (%)			27.3
ARPOB (Rs per day)			29,885
Revenues (Rs mn)			486
EBITDA (Rs mn)			-97
EBITDA margins (%)			-20.0
Source: Company, PL			

24.

470

FY26E

25.

340

FY27E

28.0

27.0

26.0

25.0

24.0

23.0

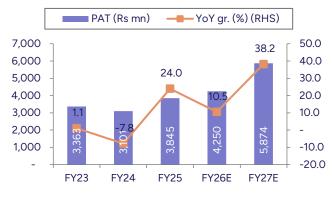
22.0

Revenues (Rs mn) 60,000 40.0 34.7 24.9 35.0 50,000 27.6 30.0 40,000 21.5 25.0 20.0 30,000 13.7 15.0 20,000 48,376 30,351 723 24,981 10.0 10,000 ĝ 5.0 FY23 FY24 FY25 FY26E FY27E

Exhibit 2: Revenue to grow at 26% CAGR over FY25-27E

Source: Company, PL

Exhibit 4: PAT to grow at 25% CAGR over FY25-27E



Source: Company, PL

Exhibit 6: Occupancy affected by consolidation of new units

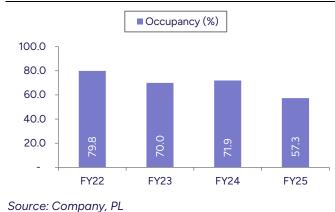


Exhibit 5: ARPOB improving with payor & case mix

Exhibit 3: EBITDA to clock 26% CAGR over FY25-27E

25.8

,829

FY25

EBITDA (Rs mn)

25.5

6,373

FY24

27.5

6,040

FY23

Source: Company, PL

14,000

12,000

10,000

8,000

6,000

4,000

2,000



Source: Company, PL

Exhibit 7: Improved efficiency resulting in lower ALOS

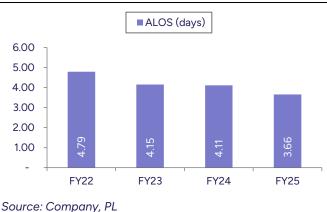


Exhibit 8: Cluster-wise revenue break-up (Rs mn)

Clusters	FY26E	FY27E	Remarks
Telangana (incl. Sunshine)	21,086	23,986	Technology-led ALOS reduction driving ARPOB growth; 500- bed expansion at Kondapur planned for Q1FY27
AP	9,899	11,700	Plans to add oncology and mother-child specialties across units & for 770-bed expansion across Srikakulam, Ongole, Anantapur and Rajahmundry (new)
Maharashtra	4,459	6,591	300 beds at Thane operationalized in Q1FY26 along with scale up in Nashik unit
Kerala + Karnataka	3,192	5,838	Plans to operationalize 2,500 beds each across Bengaluru and Kerala clusters over the next 5 years
Others (incl. O&M model) – Mgmt contract	88	255	Rev share to tune of 5-9%. Includes Thrissur, Guntur, Sangli & Hyderabad units
Total revenue	38,723	48,376	
Courses Courses DI			

Source: Company, PL

Exhibit 9: Cluster-wise EBITDA break-up (Rs mn)

Clusters	FY26E	FY27E Remarks
Telangana (incl. Sunshine)	6,365	7,352 Sunshine's occupancy ramp-up and improved case mix to drive margin expansion
EBITDA Margins (%)	30.2	30.7
AP	2,401	2,921 New Vizag (QNRI) and more sub-specialties additions to drive margin expansion
EBITDA Margins (%)	24.3	25.0
Maharashtra	551	1,237 Nashik unit to break even by Q3FY26
EBITDA Margins (%)	12.4	18.8
Kerala + Karnataka	74	626 Kannur hospital breaks even within 3 months of operation and Bengaluru's 2 new projects to be operationalized in Q2FY26
EBITDA Margins (%)	2.3	10.7
Others (incl. O&M model)- Mgmt contract range 5-9%	79	204
EBITDA Margins (%)	90.0	80.0
Total EBITDA	9,470	12,340

Source: Company, PL

EVOGE

Balance Sheet Abstract (Rs m)

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Financials

Income Statement (Rs m)				
Y/e Mar	FY24	FY25	FY26E	FY27E
Net Revenues	24,981	30,351	38,723	48,376
YoY gr. (%)	13.7	21.5	27.6	24.9
Cost of Goods Sold	5,303	6,269	7,938	9,917
Gross Profit	19,679	24,082	30,785	38,459
Margin (%)	78.8	79.3	79.5	79.5
Employee Cost	4,224	4,995	5,594	6,266
Other Expenses	9,082	11,258	15,721	19,853
EBITDA	6,373	7,829	9,470	12,340
YoY gr. (%)	5.5	22.8	21.0	30.3
Margin (%)	25.5	25.8	24.5	25.5
Depreciation and Amortization	1,465	1,772	2,249	2,669
EBIT	4,907	6,057	7,220	9,671
Margin (%)	19.6	20.0	18.6	20.0
Net Interest	470	903	1,200	1,350
Other Income	161	319	180	250
Profit Before Tax	4,598	5,473	6,200	8,571
Margin (%)	18.4	18.0	16.0	17.7
Total Tax	1,236	1,433	1,581	2,186
Effective tax rate (%)	26.9	26.2	25.5	25.5
Profit after tax	3,362	4,040	4,619	6,385
Minority interest	259	303	370	511
Share Profit from Associate	(3)	-	-	-
Adjusted PAT	3,101	3,737	4,250	5,874
YoY gr. (%)	(3.6)	20.5	13.7	38.2
Margin (%)	12.4	12.3	11.0	12.1
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	3,101	3,737	4,250	5,874
YoY gr. (%)	(3.6)	20.5	13.7	38.2
Margin (%)	12.4	12.3	11.0	12.1
Other Comprehensive Income	-	-	-	-
Total Comprehensive Income	3,101	3,737	4,250	5,874
Equity Shares O/s (m)	400	400	400	400
EPS (Rs)	7.7	9.3	10.6	14.7

Y/e Mar	FY24	FY25	FY26E	FY27E
Non-Current Assets				
Gross Block	23,998	30,488	37,488	44,488
Tangibles	23,998	30,488	37,488	44,488
Intangibles	-	-	-	-
Acc: Dep / Amortization	6,051	7,823	10,073	12,742
Tangibles	6,051	7,823	10,073	12,742
Intangibles	-	-	-	-
Net fixed assets	17,947	22,665	27,416	31,746
Tangibles	17,947	22,665	27,416	31,746
Intangibles	-	-	-	-
Capital Work In Progress	9,313	19,572	19,572	19,572
Goodwill	3,080	3,386	3,386	3,386
Non-Current Investments	1,574	991	991	991
Net Deferred tax assets	(144)	131	131	131
Other Non-Current Assets	-	-	-	-
Current Assets				
Investments	-	-	-	-
Inventories	494	640	849	1,060
Trade receivables	2,944	3,954	4,774	5,964
Cash & Bank Balance	490	797	141	602
Other Current Assets	1,740	3,716	4,088	4,496
Total Assets	38,520	57,360	62,856	69,458
Equity				
Equity Share Capital	800	800	800	800
Other Equity	17,483	20,578	24,828	30,702
Total Networth	18,284	21,378	25,628	31,502
Non-Current Liabilities				
Long Term borrowings	9,276	16,541	16,541	15,541
Provisions	-	-	-	-
Other non current liabilities	-	-	-	-
Current Liabilities				
ST Debt / Current of LT Debt	1,186	2,519	2,519	2,519
Trade payables	1,972	2,691	3,183	3,976

4,446

57,360

1,600

38,520

Source: Company Data, PL Research

Source: Company Data, PL Research

Other current liabilities

Total Equity & Liabilities

5,254

69,458

4,831

62,856

Krishna Institute of M	1edical Sciences
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Cash Flow (Rs m)				
Y/e Mar	FY24	FY25	FY26E	FY27E
РВТ	4,598	5,473	6,200	8,571
Add. Depreciation	1,465	1,772	2,249	2,669
Add. Interest	470	903	1,200	1,350
Less Financial Other Income	161	319	180	250
Add. Other	(174)	(909)	-	-
Op. profit before WC changes	6,360	7,239	9,650	12,590
Net Changes-WC	251	12	(524)	(594)
Direct tax	(1,402)	(1,433)	(1,581)	(2,186)

5,210

(9,011)

(9,011)

5,130

(470)

(1,006)

3,654

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(7,000)

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(1,350)

(2,350)

461

2,811

Y/e Mar	FY24	FY25	FY26E	FY27E
Per Share(Rs)				
EPS	7.7	9.3	10.6	14.7
CEPS	11.4	13.8	16.2	21.4
BVPS	45.7	53.4	64.0	78.7
FCF	(9.5)	(16.3)	1.4	7.0
DPS	-	-	-	-
Return Ratio(%)				
RoCE	19.3	17.5	17.0	20.5
ROIC	12.9	10.7	11.5	14.0
RoE	17.7	18.8	18.1	20.6
Balance Sheet				
Net Debt : Equity (x)	0.5	0.9	0.7	0.6
Net Working Capital (Days)	21	23	23	23
Valuation(x)				
PER	85.6	71.0	62.5	45.2
P/B	14.5	12.4	10.4	8.4
P/CEPS	58.1	48.2	40.8	31.1
EV/EBITDA	43.2	36.2	30.0	22.9
EV/Sales	11.0	9.3	7.3	5.8
Dividend Yield (%)	-	-	-	-

Source: Company Data, PL Research

Source: Company Data, PL Research

Quarterly Financials (Rs m)

Y/e Mar	Q1FY25	Q2FY25	Q3FY25	Q4FY25
Net Revenue	6,884	7,773	7,724	7,969
YoY gr. (%)	13.6	19.1	27.5	25.7
Raw Material Expenses	1,426	1,555	1,618	1,671
Gross Profit	5,458	6,218	6,106	6,298
Margin (%)	79.3	80.0	79.1	79.0
EBITDA	1,794	2,181	1,872	1,980
YoY gr. (%)	14.2	23.0	27.2	24.6
Margin (%)	26.1	28.1	24.2	24.8
Depreciation / Depletion	390	410	447	526
EBIT	1,404	1,771	1,425	1,454
Margin (%)	20.4	22.8	18.4	18.2
Net Interest	179	199	257	267
Other Income	46	50	178	45
Profit before Tax	1,271	1,622	1,346	1,232
Margin (%)	18.5	20.9	17.4	15.5
Total Tax	319	415	421	279
Effective tax rate (%)	25.1	25.6	31.3	22.6
Profit after Tax	952	1,207	925	953
Minority interest	86	133	38	43
Share Profit from Associates	-	-	-	-
Adjusted PAT	866	1,074	887	910
YoY gr. (%)	7.2	16.7	23.5	39.0
Margin (%)	12.6	13.8	11.5	11.4
Extra Ord. Income / (Exp)	-	-	-	-
Reported PAT	866	1,074	887	910
YoY gr. (%)	7.2	16.7	23.5	39.0
Margin (%)	12.6	13.8	11.5	11.4
Other Comprehensive Income	-	-	-	-
Total Comprehensive Income	866	1,074	887	910
Avg. Shares O/s (m)	400	400	400	400
EPS (Rs)	2.2	2.8	2.3	2.5

7



Direct tax

Others

Debt changes

Dividend paid

Interest paid

Others

Net cash from Op. activities

Interest / Dividend Income

Net Cash from Invt. activities

Issue of share cap. / premium

Net cash from Fin. activities

Net change in cash

Free Cash Flow

Capital expenditures



Price Chart

Recommendation History



о.	Date	Rating	TP (Rs.)	Share Price (F	₹s.)
	14-May-25	BUY	725	6	656
	08-Apr-25	BUY	725	Ę	567
	10-Feb-25	BUY	725	6	542
	08-Jan-25	BUY	675	6	549
	12-Nov-24	BUY	675	Ę	563
	07-Oct-24	BUY	480	5	550
	08-Aug-24	BUY	480	4	138
	08-Jul-24	BUY	440	2	127

Analyst Coverage Universe

Sr. No.	Company Name	Rating	TP (Rs)	Share Price (Rs)
1	Apollo Hospitals Enterprise	BUY	8,100	6,881
2	Aster DM Healthcare	BUY	620	551
3	Aurobindo Pharma	BUY	1,440	1,191
4	Cipla	BUY	1,730	1,520
5	Divi's Laboratories	Accumulate	6,800	6,280
6	Dr. Reddy's Laboratories	Reduce	1,225	1,156
7	Eris Lifesciences	BUY	1,740	1,444
8	Fortis Healthcare	BUY	785	672
9	HealthCare Global Enterprises	BUY	620	560
10	Indoco Remedies	Hold	325	233
11	Ipca Laboratories	Accumulate	1,525	1,425
12	J.B. Chemicals & Pharmaceuticals	BUY	2,030	1,641
13	Jupiter Life Line Hospitals	BUY	1,720	1,422
14	Krishna Institute of Medical Sciences	BUY	725	656
15	Lupin	BUY	2,400	2,073
16	Max Healthcare Institute	BUY	1,300	1,142
17	Narayana Hrudayalaya	BUY	1,950	1,743
18	Rainbow Children's Medicare	BUY	1,725	1,358
19	Sun Pharmaceutical Industries	BUY	2,000	1,719
20	Sunteck Realty	BUY	650	401
21	Torrent Pharmaceuticals	Accumulate	3,670	3,233
22	Zydus Lifesciences	Accumulate	970	884

PL's Recommendation Nomenclature (Absolute Performance)

Buy	:	> 15%
Accumulate	:	5% to 15%
Hold	:	+5% to -5%
Reduce	:	-5% to -15%
Sell	:	< -15%
Not Rated (NR)	:	No specific call on the stock
Under Review (UR)	:	Rating likely to change shortly



ANALYST CERTIFICATION

(Indian Clients)

We/I, Mr. Param Desai- MBA Finance, Ms. Sanketa Kohale- MBA Finance Research Analysts, authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report.

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